



GPT Infraprojects Limited

Investor Presentation | August 2019



End-To-End Solution

Track record of executing Turnkey Projects creating a niche for itself



Growth Visibility

Healthy Order Book of ~Rs 17 bn, forming ~3x FY19 revenue

Railway Focused

Concrete Sleeper and Infrastructure (Civil Engineering Projects)



Indian Railways: Seeing Structural Changes

Reforms for Investment and better Governance



Q1 FY20 Performance

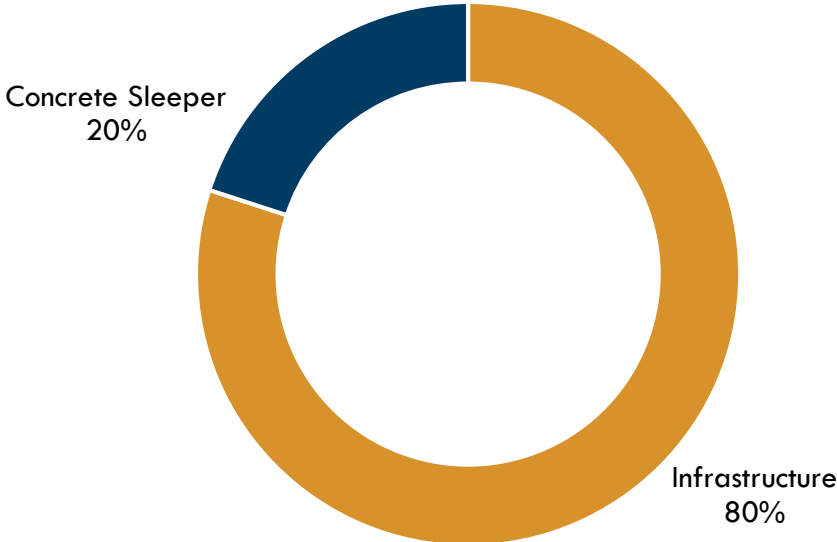


Profit & Loss Highlights

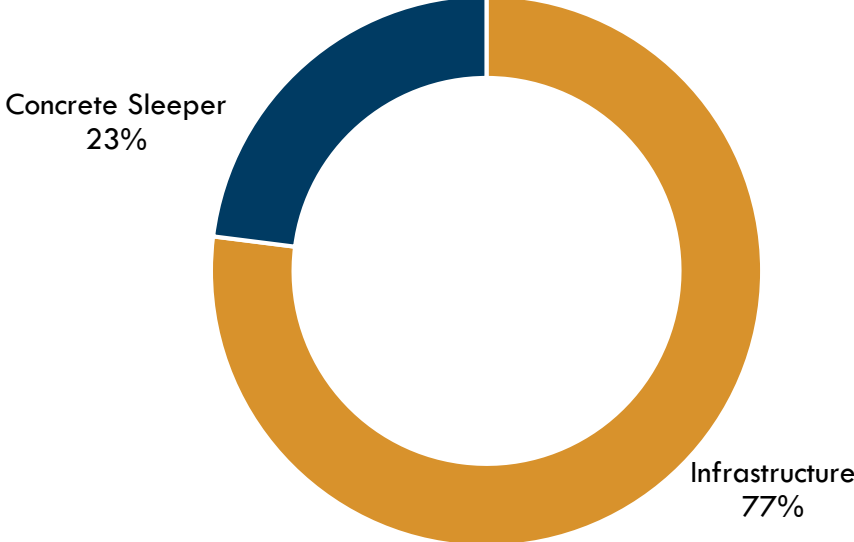
Consolidated (Rs mn)	Q1FY20	Q1FY19	y-o-y %	Q4FY19	q-o-q %	FY19
Revenue	1,416	1,462	-3.2	1,729	-18.1	5,776
Other income	10	68	-85.3	34	-70.2	144
Net Sales	1,426	1,530	-6.8	1,763	-19.1	5,920
Operating expenses	1,202	1,312	-8.3	1,596	-24.7	5,143
EBITDA	223	219	2.2	167	33.6	778
<i>EBITDA margin</i>	<i>15.7%</i>	<i>14.3%</i>	-	<i>9.5%</i>	-	<i>13.1%</i>
Depreciation	60	57	5.7	63	-4.7	234
Interest	112	102	10.1	108	4.1	418
PBT	52	60	-14.4	-3	-	126
Tax Expenses (Credits)	15	15	-4.0	-16	-	23
PAT	37	45	-18.0	13	191.1	103
<i>PAT margin</i>	<i>2.6%</i>	<i>2.9%</i>	-	<i>0.7%</i>	-	<i>1.7%</i>
Share of Associate Profit & Minorities Interest	4	8	-54.5	3	29.5	14
PAT after Minorities	41	53	-23.6	16	161.4	118

Segment-wise Break-up of Revenue

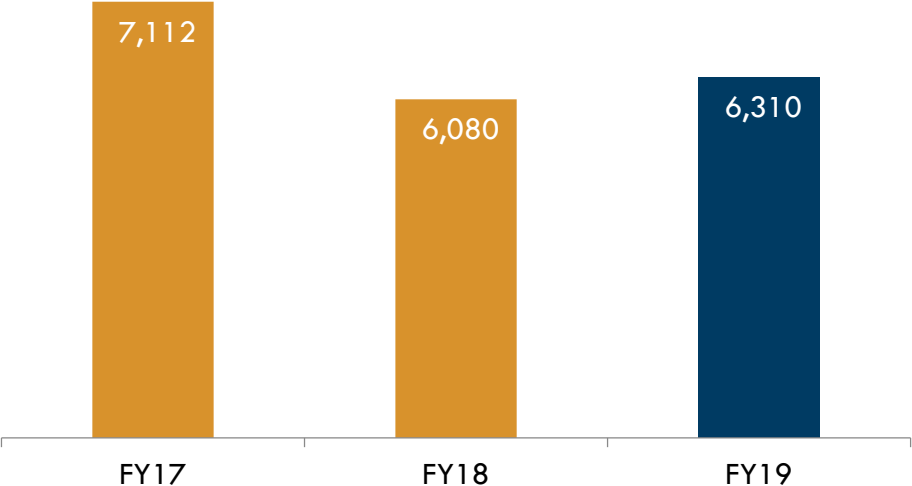
Revenue break-up : Q1FY20



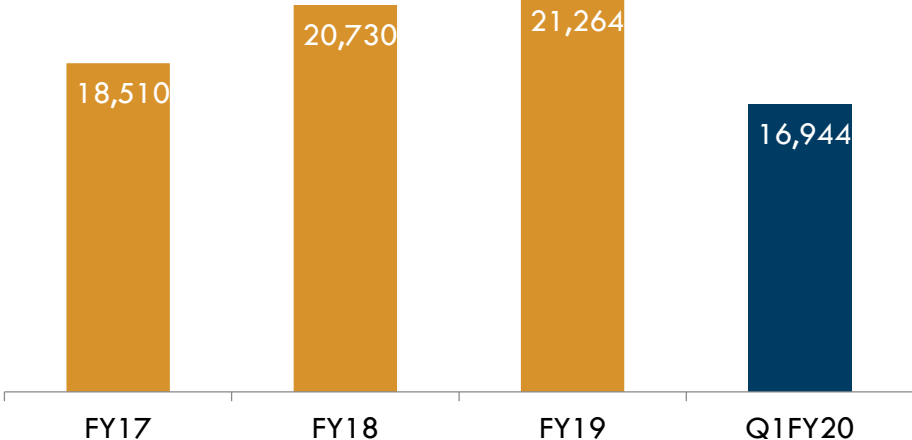
Revenue break-up: FY19



Order Intake (Rs mn)



Unexecuted Order Book (Rs mn)



Note: Additionally, L1 in orders worth Rs 2 bn (not included in the current order book)

Company at a Glance





A **Premier Infrastructure** Company engaged in Civil Construction and Concrete Sleeper manufacturing for Railways



With ~40 years of experience, GPT has developed Strong Project **Execution Capabilities** across the Value Chain

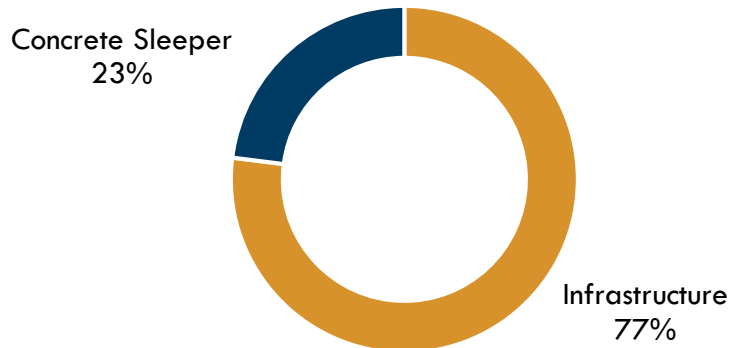


Healthy **Financials (FY19)** : Revenue - Rs 592 cr; EBITDA margin - 13.1%; PAT - Rs 12 cr; Order Book – Rs 18.4 bn

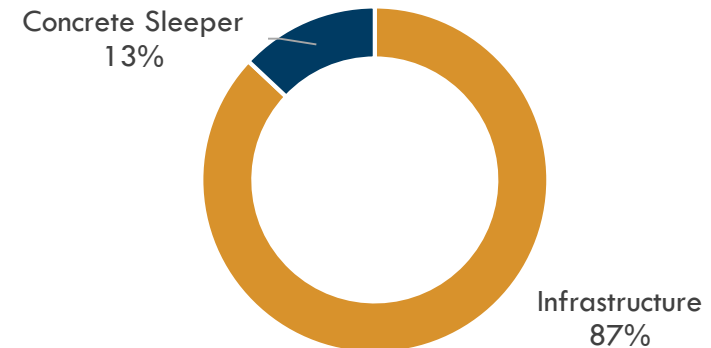


Marquee Clientele : Indian Railways, GMR, Icon, Rail Vikas Nigam, Rites, Myanmar Railways, Transnet

Revenue Mix - FY19



Order Book – FY19



Infrastructure



Commenced in the year **2004**

Bridge construction and Industrial Infrastructure

Order-book of **Rs 16.1 bn** (FY19)

Concrete Sleeper



Commenced in the year **1982**

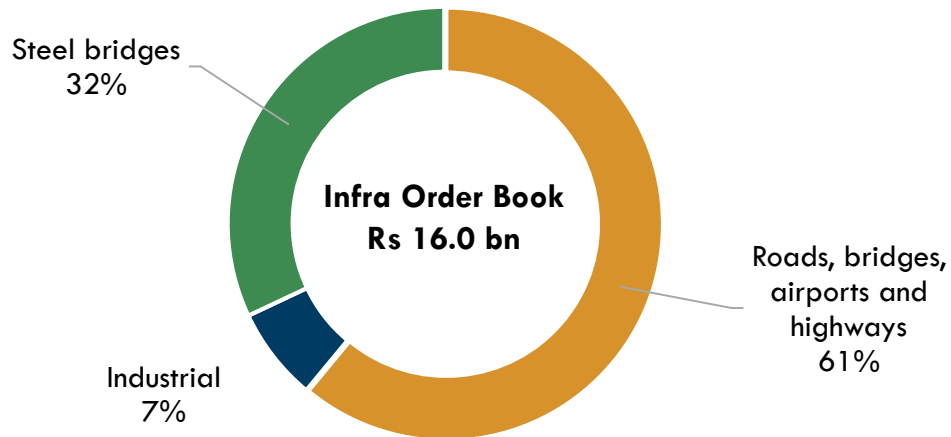
Monoblock and Pre-Stressed Concrete Sleepers

Order-book of **Rs 2.3 bn** (FY19)

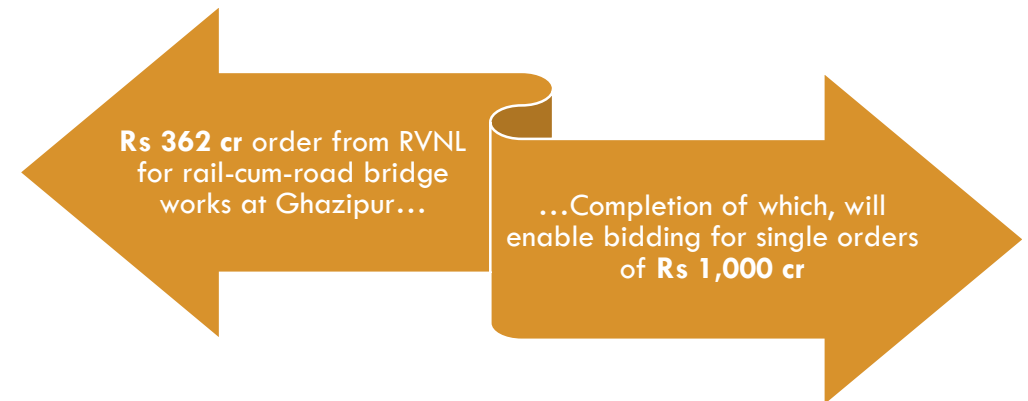
1. Infrastructure | A Renowned Player for Integrated Solutions...

- Involved in civil engineering projects like construction of Roads, Bridges, Irrigation and Railway Systems, Urban-Transit and Industrial infrastructure
- One of the only 3-4 companies which have constructed mega bridges for the Indian Railways
 - Steel Bridges :- Building of mega bridges with super steel structures across varied terrains
 - Roads, Bridges & Highways :- Construction of bridges, elevated metro structures and concrete pavements for airports
 - Railway Tracks :- Gauge conversion of railway tracks including earthwork, blanketing and track lining
 - Industrial :- Construction of railway sidings, merry-go-round railways and roads

Healthy Order Book (Mar-19) across Segments...



...Received the Largest Single Order Ever, in FY19



...Across Various Infrastructure Segments...

Steel Girder Bridges



ROBs / RUBs



Railway Tracks



Transportation / Industrial



Bardhaman Cable-Stayed ROB

(Completed ahead of schedule)



Challenge

Unconventional structure over electrified tracks on busy routes

Outcome

Constructed complex cable-styled bridges & completed before time

Rail-cum-Road Ganga Bridge in Patna

(Longest Steel Bridge in India)



Challenge

Massive volumes of steel fabrication & launching work for 4.6 km long bridge

Outcome

Successfully constructed the Longest Steel Bridge in India

Boler Bazar Road Bridge

(Construction of 'Floating Caissons')



Challenge

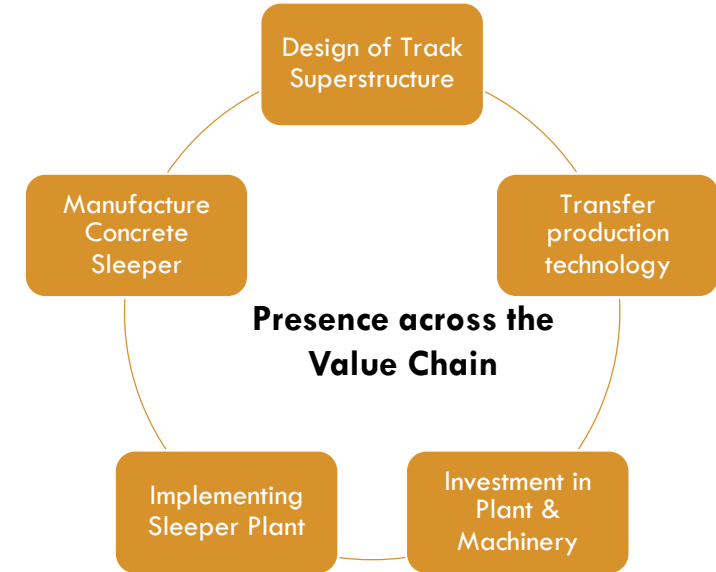
Interiors of Sunderban Delta; 9 mtr diameter wells in 15 mtr deep waters

Outcome

Innovative construction engineering of "floating caissons" with an effective approach

2. Concrete Sleeper | Among the Pioneers in India...

- One of the first few companies in India to commence manufacturing of Concrete Sleepers, in 1982
- Currently, the total manufacturing capacity is ~20,00,000 units across India and Africa
- Enhancing global presence through export orders from countries like Bangladesh, Mozambique, Sri Lanka and Myanmar
- Forayed into African markets via Joint Venture with local bodies and set up factories in South Africa and Namibia in 2009 / 2010



Country	Factory	Capacity (units p.a)	Commission (year)	Growth Driver
	Panagarh, WB	480,000	1982	Introduction of wider base sleepers
	Ikari, UP	400,000	2017	For Eastern DFC project
India	Pahara, UP	400,000	2017	For Eastern DFC project
	South Africa	500,000	2009	These markets are demonstrating strong demand
Africa	Namibia	200,000	2010	These markets are demonstrating strong demand

For order worth **Rs 246 cr** from GMR Infra for supply of Monoblock and Special sleepers

Timely Execution



Track record of timely delivery within **Targeted Costs**

Vast Track record



Over **15 mn** Sleepers delivered till over the past ~40 years

Plant set-up in Record Time



6 to 9 months
Time taken to commission greenfield Sleeper plants after the order

Some of the Key Awards and Accolades

01

Awarded as the 'Best Infrastructure Brand, 2016' by The Economic Times

03

Awarded the 'Emerging India' award in the Infrastructure category by ICICI Bank, in 2010

05

Awarded 'Certificate of Excellence' in Safety & Quality by RVNL in 2016

02

Awarded 'Certificate of Excellence' for contract Execution 2008-2009 by Eastern Railways

04

Bestowed with 'Star Export House' certification by Ministry of Commerce, Government of India

06

Bestowed with ISO: 9001: 2015 certification

Growth Opportunities



Quantum of Leap in Expenditure

Highest ever capex at **Rs 1,602 bn** for FY20



Safety: Striving for 'Zero Accident'

- ✓ All Unmanned Level Crossings (UMLCs) eliminated on the broad gauge network
- ✓ Faster track renewals: ~5,000 kms in FY19, higher by 70% of that in FY14
- ✓ 3x speedier construction of ROB/RUBs
- ✓ Rashtriya Rail Sanraksha Kosh (RRSK) fund of Rs 1,000 bn created for safety expenses

North-East Connectivity

- ✓ Entire network converted to Broad Gauge
- ✓ All the seven states are now connected by Rail network
- ✓ 'BogiBeel Bridge' connecting Arunachal Pradesh and Assam



Time reduced from **24 hrs to 5 hrs**

Other Focus Areas

- | | |
|--------------------------------|--------------------------------|
| ✓ Connecting Suburban Network | ✓ Station Redevelopment |
| ✓ High Speed Rail Connectivity | ✓ Make in India |
| ✓ Modern Signalling | ✓ Enhancing passenger services |

Capacity Enhancement

Faster commissioning of **New Lines**



Network De-congestion sanction of:

- ✓ Gauge conversion of 5,000 km
- ✓ Doubling of tracks of 12,000 km

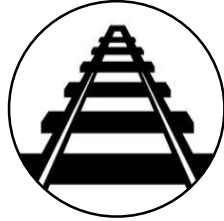
Electrification on BG routes:

- ✓ 3x growth in average RKM p.a.
- ✓ 100% electrification by 2021-22

Two **Dedicated Freight Corridors**:

- ✓ Record capex of Rs 100 bn FY19
- ✓ Overall physical progress – 58%

DFCC: Concrete Sleepers



Ongoing Eastern and Western DFCs (2,822 km) - **~11 mn** sleepers opportunity
3 new freight corridors (5,769 km rail tracks) - **~20 mn** sleepers opportunity

Bridge Construction



Setu Bharatam - Total cost of Rs 208 bn to construct of **208 ROB**s/RUBs
UMLCs - Target to eliminate **2,568** manned level crossings at the National level routes
DFCC - Construction of **366** bridges, **873** ROB, **200** RUBs and **54** flyovers

North Eastern Connectivity



1,397 km of New Lines project costing Rs 514 bn in progress
All the Seven State capitals to be connected on **Broad Gauge network by 2020-21**

Other EPC Opportunity



RRSK - Portion of **Rs 100 bn** earmarked for track renewal
Doubling of tracks of 12,000 km sanctioned; FY20 budget allocation at **Rs 7 bn**
Gauge conversion of 5,000 km sanctioned; FY20 budget allocation of **Rs 22 bn**

Ease of Doing Business

Empowerment down to Zonal divisions for tenders and procurement contracts

100% digitisation of payments to contractors and vendors; payment as per FIFO system

Letter of Credit for railway suppliers / contractors to help them get Working Capital

Online vendors list by RDSO: reduced process time from 30 months to 6 months

Procurement Policies

E-reverse Auction for tenders > Rs 10 crs and works tender > Rs 50 cr

(to save upto Rs 200 bn p.a.)

100% E-procurement through single web-portal

(7x rise in vendors registered on railway portal in 5 yrs)

Empowering workforce for Better Governance

Delegated GMs to approve works fully

DRMs power for service contracts elevated to Rs 100 cr from Rs 20 cr

Performance based Appraisal Systems for GMs and DRMs

Rail Development Authority:
An independent regulator

Talent Development

National Rail & Transportation University, in Vadodara, started in Sep-18

(Rs 4.2 bn sanctioned for 5 yrs)

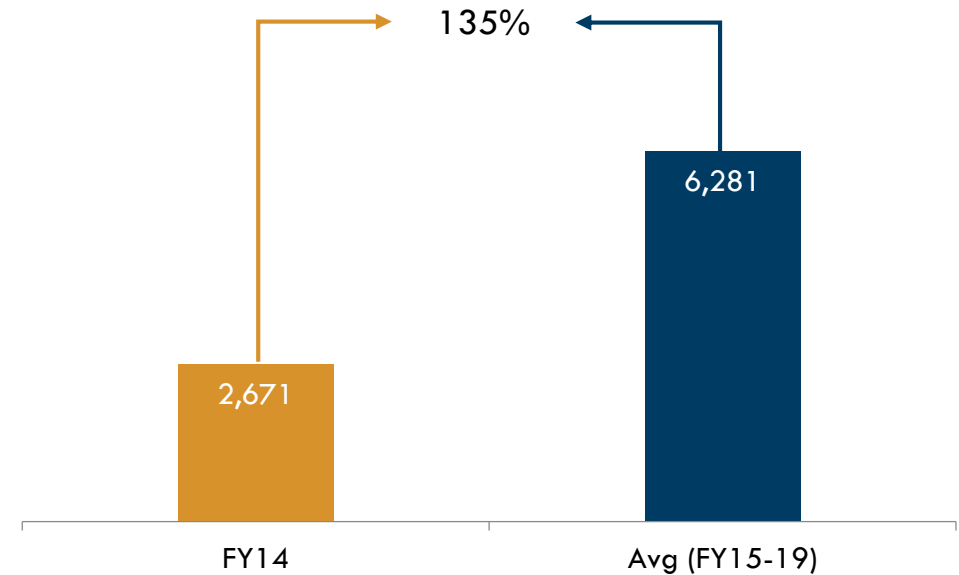
Project Saksham:
5 days on-the-job training to all railway employees

...Resulting in Increased Project Ordering Activity...

GPT - Total order intake in FY19 was at Rs 5,860 mn...

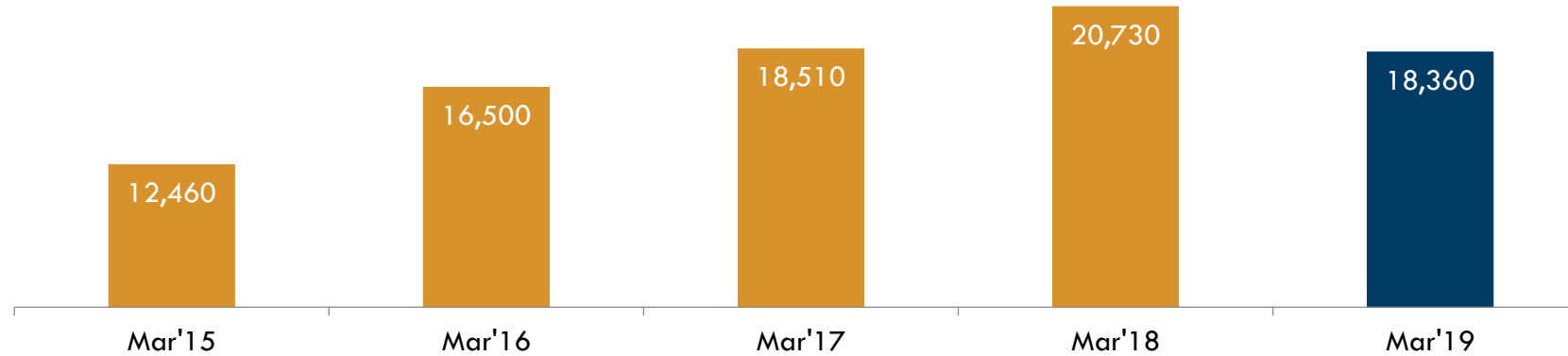
Scope of Work	Client	Value (Rs mn)
Bridge sub-structure and ancillary work for new BG line at Jiribam to Imphal	NE Railways	815
ROB at two locations for doubling of lines at Digaru to Hojai	NE Railways	581
Road-bed, Viaduct, Bridges, RUBs, ROBs, Track lining and Electrical works for Rail-cum-Road bridge in Ghazipur	RVNL	3,622
Rail line and ancillary work for Ruppur Nuclear power plant	Bangladesh Railways	834

...Significant improvement in average Order Intake (Rs mn)



The average **Order Ticket Size** increased from ~Rs 400 mn in 2009 to ~Rs 1,000 mn currently

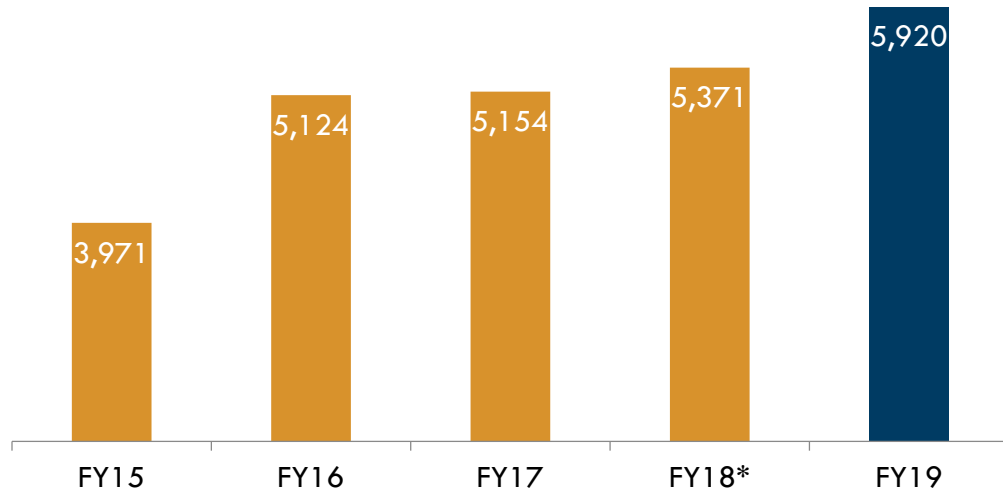
GPT – Order Book (Rs mn) at ~3x FY19 revenue...



Key projects under execution during the year

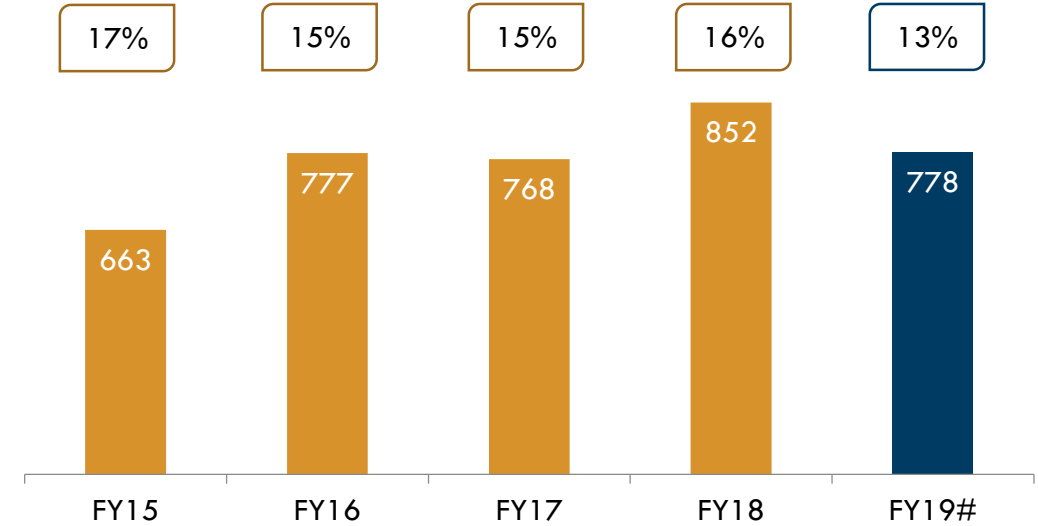
Scope of Work	Client	Value (Rs mn)
Steel girder bridges, foundation, substructure and protection works at Mathura-Jhansi 3 rd Line	RVNL	2,173
Construction of ROBs and its approaches in Lieu of Level Crossings on NH-60 in West Bengal	PWD	2,100
Construction of new Rail Bridge on sub-structure with well and pile foundation Nimitita	Eastern Railway	1,290
Supply of Monoblock Sleeper & special Sleeper for Eastern DFC Project 201& 202 in UP	GMR (DFC)	2,464

Revenue (Rs mn) growth reflective of Timely Execution...



* Impacted by GST and change in accounting policy relating to consolidation of JVs

...While keeping disciplined bidding: Hurdle of 13% margin



One-time provision of certain expenses and impact of forex translation on profit

Ability to handle Complex Projects given its **Engineering capability** (119 engineers) and **ERP implemented** at Site Level



Dwarika Prasad Tantia
Chairman

-
- With an experience of over 45 years, he leads the Company's growth initiatives
 - Responsible for the Company's entry into the sleeper business both in India and internationally. He is the Hony. Consul of Ghana in Kolkata



Shree Gopal Tantia
Managing Director

-
- 35 years experience in infrastructure
 - Possesses strong project execution capabilities and manages the company's diversified customer relationship



Atul Tantia
Executive Director & CFO

-
- Graduated Magna Cum Laude from Wharton School in Finance and Systems Engineering
 - Leads the manufacturing operations, finance and accounts along with managing relationships with banks and financial institutions



Vaibhav Tantia
Director & COO

-
- Graduated Summa Cum Laude from Wharton School in Finance and Civil Engineering
 - Leads the EPC segment including management of projects and business development



Prasad Khandelwal
Independent Director

-
- Is a fellow member and holds certificate of practice with the ICAI. Has wide knowledge on subjects like Union Budget, Accounting, Corporate Laws, Corporate Governance and Income Tax matters.



Shankar Jyoti Deb
Independent Director

-
- Holds a Bachelor's degree in Science and Bachelor's degree in Civil Engineering. Has completed a financial management programme from IIM, Calcutta. Has wide experience in designing, engineering and implementation of civil projects



Mamta Binani
Independent Director

-
- A fellow member and holds certificate of practice with the ICSI. Was President of ICSI in 2016 and has more than 15 years of experience in Corporate Consultation & Advisory



Sunil Patwari
Independent Director

-
- Holds PGDM degree from IIM, Ahmedabad and is an associate member with ICAI. Has wide experience in the area of Business Management, Accounts, Taxation and Finance

Financial Performance



Historical Profit & Loss

Consolidated (Rs mn)	FY17	FY18	FY19
Revenue	5,038	5,207	5,776
Other income	116	164	144
Net Sales	5,154	5,371	5,920
Operating expenses	4,386	4,519	5,142
EBITDA	768	852	778
EBITDA margin	14.9%	15.9%	13.1%
Depreciation	172	220	234
Interest	377	392	418
PBT	219	240	126
Tax Expenses (Credits)	57	49	23
PAT	162	191	103
PAT margin	3.1%	3.5%	1.7%
Share of Associate Profit & Minorities Interest	20	15	24
PAT after Minorities	182	206	127

FY18 onwards, revenue is after adjusting for GST and change in accounting policy relating to consolidation of Namibia joint venture

EBITDA margin drop in FY19 due to one-time provision in expenses and impact of forex translation

Historical Balance Sheet

Liabilities (Rs Mn)	Mar'17	Mar'18	Mar'19
Share Capital	145	291	291
Reserves	1,788	1,823	1,836
Shareholders' Funds	1,933	2,114	2,126
Minority Interest	48	51	48
Secured Loans	132	104	166
Trade payables	83	34	40
Deferred Tax Liabilities	60	83	30
Other liabilities	139	157	50
Long Term Provisions	22	30	38
Total Non-Current Liabilities	484	459	373
Trade Payables	1,216	1,326	1,520
Other Current Liabilities	588	795	651
Short Term Borrowings	2,172	2,430	2,350
Total Current Liabilities	3,976	4,551	4,520
Total Liabilities	6,393	7,124	7,019

Assets (Rs Mn)	Mar'17	Mar'18	Mar'19
Fixed Assets incl. CWIP	1,450	1,476	1,290
Investment in JV	291	292	273
Other Non Current Assets	1,069	973	870
Total Non-Current Assets	2,810	2,743	2,436
Inventories	691	805	827
Sundry Debtors	793	657	580
Cash and Bank	222	205	282
Short term Loans and Advances	17	28	24
Other Current Assets	1,860	2,688	2,871
Total Current Assets	3,583	4,382	4,584
Total Assets	6,393	7,124	7,019


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